

Deborah Sarah Harburger, MSW

The Institute for Innovation & Implementation
 University of Maryland School of Social Work
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EDUCATION

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| MSW | 2004 | University of Maryland, School of Social Work, Baltimore, MD
Title IV-E Public Child Welfare Program
Concentration: Management & Community; Specialization: Families & Children |
| B.A. | 2002 | The Pennsylvania State University, Schreyer Honors College, State College, PA
Psychology, Summa Cum Laude |

EXPERIENCE IN HIGHER EDUCATION

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| 2020- | Director, Division of Policy, Finance, & Systems Design, The Institute for Innovation & Implementation, University of Maryland School of Social Work |
| 2020- | Director, The Ruth Young Center for Maryland, The Institute for Innovation & Implementation, University of Maryland School of Social Work |
| 2016- | Clinical Instructor, The Institute for Innovation & Implementation, University of Maryland School of Social Work |
| 2016-2019 | Co-Director, The Maryland Center, The Institute for Innovation & Implementation, University of Maryland School of Social Work |
| 2012-2016 | Program Director, The Institute for Innovation & Implementation, University of Maryland School of Social Work |
| 2007-2012 | Project Manager, Innovations Institute, University of Maryland School of Medicine |
| 2003-2004 | Administrative Assistant to the Chair (Faculty at UM SSW), Policy Practice Forum, Washington, DC |

EXPERIENCE IN OTHER THAN HIGHER EDUCATION

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| 2016- | Lead Yoetzet (Camper Care Provider/Parent Liaison) for 10 th , 11 th , and 12 th Grade Campers (2016-2019) and for 6 th and 7 th Grade Campers (2021) & Leadership Team Member, Capital Camps (Second Session 2016, 2017, 2018, 2019, 2021) |
| 2013 | Consultant to Human Service Collaborative on the State of New York's CMS Innovation Grant Proposal |
| 2008-2011 | Consultant to the National Center on Housing and Child Welfare |
| 2007 | Director of Research & Evaluation, Maryland Governor's Office for Children |
| 2006-2007 | Manager, Systems of Care Initiatives, Maryland Governor's Office for Children |

2006	Interim Manager, State Coordinating Council, Governor's Office for Children
2005-2006	Policy Analyst, Maryland Department of Human Resources
2004-2005	Policy Development Specialist, Maryland Governor's Office for Children
2003-2004	Social Worker Intern (Title IV-E), Maryland Governor's Office for Children
2003	Everett Public Service Intern, Child Welfare League of America, Housing & Homelessness Division
2002-2003	Foster Care Worker (Title IV-E Intern), Prince George's County Department of Social Services

HONORS RECEIVED

2021	UMB SSW Dean's Fall 2020 Teaching Award (SOWK 715 with Terry Shaw)
2018	Season of Giving: 5 Who Thrive at Paying it Forward, <i>JMore Living</i>
2017	10 Dedicated & Deserving Social Workers, <i>Social Work Today</i>
2002	Member, Phi Beta Kappa Society
2002	Finalist, Truman Scholarship
2002	Member, Psi Chi (International Honor Society in Psychology)
2001	Member, Golden Key International Honour Society
1999	National Merit Scholar

RESEARCH/PROGRAM SUPPORT

Principal Investigator & Project Director

2021-	<i>Michigan Kids Now Initiative/KB Settlement Agreement</i> . Center for Health Care Strategies. \$127,688 (9/1/21-9/30/22)
2021-	<i>Children's Quality Service Reform Initiative</i> , Maryland Department of Human Services. \$899,177 (9/1/21-6/30/23)
2021-	<i>Nevada Family First Prevention Services Act (FFPSA)</i> . Nevada Department of Health & Human Services, Division of Child and Family Services. \$466,481 (7/1/21-6/30/22)
2020-2021	<i>Nevada Family First Prevention Services Act Technical Assistance</i> . Nevada Department of Health & Human Services, Division of Child and Family Services. \$242,400 (7/1/20-6/30/21)
2015-2019	<i>Thrive@25: Maryland's Implementation Grant Develop a Model Intervention for Youth/Young Adults with Child Welfare Involvement At-Risk of Homelessness</i> , Administration for Children and Families, U.S. Department of Health and Human Services. Co-PI: Elizabeth Greeno. \$2,675,667 (9/30/15-9/29/20)

Principal Investigator:

- 2020- *Youth Homelessness Data Warehouse*. Maryland Department of Housing & Community Development. \$459,417 (10/1/20-9/30/22)
- 2020-2021 *Youth At-Risk of Homelessness (YARH) Phase III (Thrive@25)*. Mathematica with funding from the Administration for Children and Families, U.S. Department of Health and Human Services. Co-PI: Elizabeth Greeno. \$375,000 (1/30/20-6/30/21)
- 2019- *Child Welfare Technical Assistance & Continuous Quality Improvement (TA/CQI)*, Maryland Department of Human Services, Social Services Administration
Co-PI: F. Tony Bonadio, Kim Estep, Jill Farrell, Elizabeth Greeno, Brook Kearley
\$3,103,281 (9/30/19-12/31/21)
- 2019-2021 *Center for Excellence in Foster Family Development*. Maryland Department of Human Services with funding from the Administration for Children & Families, U.S. Department of Health & Human Services. Co-PI: Elizabeth Greeno. (\$384,004 for 11/1/19-9/29/20; \$423,713 for 9/30/20-9/29/21)
- 2018- *B'More SUCCEEDS*, Center on Substance Abuse Treatment, Substance Abuse & Mental Health Services Administration, U.S. Department of Health & Human Services
Co-PI: Margo Candelaria \$2,705,748 (9/30/18-9/29/23; approx. \$541,273 annually)
- 2018- *Youth REACH MD*, Maryland Department of Housing and Community Development
Co-PI: G. Jay Unick \$499,954 (10/1/19-12/31/21)
- 2018-2020 *Youth Homelessness Symposium*, Maryland Department of Housing & Community Development
- 2017-2018 *Technical Assistance to New Jersey Family Support Organizations on Medicaid Readiness*, New Jersey Alliance of Family Support Organizations
- 2017-2018 *Strategic Initiative to End Homelessness through Rapid Re-Housing*, Maryland State Department of Housing & Community Development.
- 2016-2017 *SEFEL Infants & Toddlers Grant*, Maryland State Department of Education.
- 2015-2020 *Thrive@25: Maryland's Planning Grant to Develop a Model Intervention for Youth/Young Adults with Child Welfare Involvement At-Risk of Homelessness, Youth At-Risk of Homelessness Phase II*. Administration for Children and Families, U.S. Department of Health & Human Services. Co-PI: Elizabeth Greeno.

Project Director

- 2021 *M.J. v. District of Columbia*, Office of the Attorney General, District of Columbia.
PI: Michelle Zabel. \$6,300. (10/1/21-10/31/21)
- 2018-2021 *Children's Quality Service Reform Initiative*, Maryland Department of Human Services.
PI: Michelle Zabel \$901,996 (7/1/18-8/30/21)
- 2014-2019 *Title IV-E Waiver Demonstration Project Technical Assistance & Continuous Quality Improvement*, Maryland Department of Human Services. PI: Michelle Zabel.

- 2014-2016 *Youth REACH MD*, Maryland Department of Housing and Community Development. PI: Terry Shaw
- 2013-2015 *Thrive@25: Maryland's Planning Grant to Develop a Model Intervention for Youth/Young Adults with Child Welfare Involvement At-Risk of Homelessness*, Administration for Children and Families, U.S. Department of Health & Human Services. PI: Elizabeth Greeno.
- 2013 *Social Impact Bonds*, U.S. Department of Education (Subaward from the Maryland State Department of Education). PI: Michelle Zabel
- 2011-2012 *Children's Health Insurance Program Reauthorization Act (CHIPRA) Quality Demonstration Grant: 3 State Collaborative*, Centers for Medicare & Medicaid Services, U.S. Department of Health & Human Services (Subaward from the Maryland Department of Health and Mental Hygiene). PI: Michelle Zabel
- 2007-2011 *1915(c) Psychiatric Residential Treatment Facilities Demonstration Grant Waiver*, Centers for Medicare & Medicaid Services, U.S. Department of Health & Human Services (Subaward from the Maryland Department of Health and Mental Hygiene). PI: Sharon Stephan

Senior Policy Analyst

- 2014-2015 *Prince George's County System of Care Planning Grant*, U.S. Department of Health and Human Services. PI: Michelle Zabel
- 2013- *The National Training and Technical Assistance Center for Child, Youth and Family Mental Health (The Technical Assistance Network for Children's Behavioral Health)*, Substance Abuse & Mental Health Services Administration, U.S. Department of Health & Human Services. PI: Michelle Zabel
- 2013-2015 *Children's Health Insurance Program Reauthorization Act (CHIPRA) Quality Demonstration Grant: 3 State Collaborative*, Centers for Medicare & Medicaid Services, U.S. Department of Health & Human Services (Subaward from the Maryland Department of Health and Mental Hygiene). PI: Michelle Zabel
- 2012-2015 *Evidence to Success*, Annie E. Casey Foundation. PI: Michelle Zabel

PUBLICATIONS

Chapters in Scholarly Books & Monographs

Harburger, D.S., Pires, S.A., & Schober, M.A. (In Development). Sustainable financing to support children & families: Medicaid and other fiscal, funding, and financing challenges and opportunities. In preparation for *Child and Family-Serving Systems: A Compendium of Policy and Practice (Volume III)*, edited by the Child Welfare League of America and The Ohio State University College of Social Work.

Articles in Refereed Journals

Greeno, E. J., Lee, B. R., Tuten, M., & **Harburger, D.** (2018). Prevalence of substance use, housing instability, and self-perceived preparation for independence among current and former foster youth. *Child & Adolescent Social Work Journal*, doi: 10.1007/s10560-018-0568-y

Greeno, E. J., Fedina, L., Lee, B. R., Farrell, J., & **Harburger, D.** (2018). Psychological Well-Being,

Risk, and Resilience of Youth in Out-Of-Home Care and Former Foster Youth. *Journal of Child & Adolescent Trauma*. doi: 10.1007/s40653-018-0204-1

Greeno, E. J., Uretsky, M. C., Lee, B. R., Ahn, H., & **Harburger, D. S.** (2017). Training and Preparation for Caregiving of Older Foster Youth: Perspectives of Foster Parents. *Child Welfare*, 95(2), 117-134.

Harburger, D., Stephan, S., & Kaye, S. (2013). Children's behavioral health system transformation: One State's context and strategies for sustained change. *Journal of Behavioral Health Services & Research*. doi: 10.1007/s11414-013-9339-x

Bruns, E.J., Walker, J.S., Zabel, M., Matarese, M., Estep, E., **Harburger, D.**, & Mosby, M. (2009). Intervening effectively in the lives of youth with complex behavioral health challenges and their families: The role of the wraparound process. *American Journal of Community Psychology*, 46, 314-331. doi: 10.1007/s10464-010-9346-5

Harburger, D. (2004). Reunifying families, cutting costs: Housing-child welfare partnerships for permanent supportive housing. *Child Welfare*, 83(5), 493-508.

Selected Technical Reports & Commissioned Papers:

Fields, S., Baxter, K., Belonci, C., Estep, K., **Harburger, D.S.**, Manley, E., & Rose, R. (2021, August). *Agreement between the State of West Virginia and the United States Department of Justice: Report By Subject Matter Expert*. The Institute for Innovation & Implementation, University of Maryland School of Social Work.

Gould-Kabler, C., Miller, A., Greeno, E.J, **Harburger, D. S.**, Bowman, S., Strubler, K., & Hoey, E. (2021). Increasing worker skills to support youth: The Enhanced-Youth Transition Planning (E-YTP) model as a promising approach for supporting transition age youth in foster care. Available from The Institute for Innovation & Implementation, University of Maryland, School of Social Work.

Gould-Kabler, C., Miller, A., E. Greeno, **Harburger, D. S.**, Bowman, S., Strubler, K. & Hoey, E. (2021). *Partnering with youth to prepare for success after foster care: The Enhanced Youth Transition Planning (E-YTP) Model as a promising approach for supporting older youth in foster care*. The Institute for Innovation & Implementation, University of Maryland, School of Social Work.

Gould-Kabler, C., Miller, A., Greeno, E., **Harburger, D. S.**, Bowman, S., Hoey, E., & Strubler, K. (2021). *The Enhanced Youth Transition Planning (E-YTP) Model: A promising approach for supporting transition age youth in foster care*. The Institute for Innovation & Implementation, University of Maryland, School of Social Work.

Thomas, T. & **Harburger, D.S.** (2020). *2020 Joint Chairmen's Report-Planned New Foster Care Rate Structure*. Maryland Department of Human Services, Baltimore, MD.

Baxter, K., Pires, S.A., Schober, M., & **Harburger, D.S.** (2020). *Comparison of Qualified Residential Treatment Program (QRTP), Psychiatric Residential Treatment Facility (PRTF), and Institution for Mental Disease (IMD) Requirements*. The Institute for Innovation & Implementation, University of Maryland School of Social Work.

Harburger, D.S., Schober, M., Fields, S., Baxter, K., Manley, E., Lowther, J., Mutibwa, R., & Zabel, M. (2020). *Maryland's Children's Quality Services Reform Initiative: A strategic approach to improving*

the quality of services for children in residential interventions and increasing the number of children served in family settings. The Institute for Innovation & Implementation, University of Maryland School of Social Work.

Miller, A., Korff, S., Hoey, E., Unick, J., & **Harburger, D.S.** (2019). *Youth REACH MD 2019 Annual Report.* The Institute for Innovation & Implementation, UMSSW.

Miller, A., Unick, J., Hoey, E., & **Harburger, D.S.** (2019). *Minor-Age Unaccompanied Youth Experiencing Homelessness in Maryland. [Brief]* The Institute for Innovation & Implementation, UMSSW.

Watrous, J., Lowther, J., Gould-Kabler, C., Miller, A., DeMaio, J., Gray, C., **Harburger, D.S.**, & Farrell, J. (May 2019). *Maryland Title IV-E Waiver-Funded Evidence-Based and Promising Practices: Summary of Implementation.*

Miller, A., Unick, J., Hoey, E., & **Harburger, D.S.** (2019). *Maryland Youth Count 2018: A Report on the Findings from Youth REACH MD's Third Survey of Unaccompanied Youth and Young Adults Experiencing Homelessness.* The Institute for Innovation & Implementation, UMSSW.

Watrous, J., DeMaio, J., **Harburger, D.S.**, Farrell, J., Kearley, B., Gould-Kabler, C., Lowther, J., & Miller, A. (2018). *Preliminary implementation and sustainability assessment of Families Blossom*Place Matters Priority Evidence-Based Practices: Fall 2018 Service Array Report.* Baltimore, MD: The Institute for Innovation & Implementation, University of Maryland.

Miller, A., Unick, G.J., & **Harburger, D.S.** (2017). *Maryland Youth Count 2017.* Baltimore, MD: The Institute for Innovation & Implementation, University of Maryland.

Kearley, B., Lowther, J., Cosgrove, J., Jin, W., Watrous, J. & **Harburger, D.S.** (2017). *Families Blossom Service Array Report: Substance Use Disorder Recommendations.* Baltimore, MD: The Institute for Innovation & Implementation, University of Maryland.

Harburger, D.S. & Gould-Kabler, C. (2017). *Recommendations to Engage Families and Youth in the Work of Families Blossom/Place Matters and the Title IV-E Waiver.* Baltimore, MD: The Institute for Innovation & Implementation, University of Maryland.

Wasserman, K., Lowther, J., Candelaria, M.A., & **Harburger, D.S.** (2017). *Southern Maryland BRIDGE Finance Plan: Executive Report.* Baltimore, MD: The Institute for Innovation & Implementation, University of Maryland.

Harburger, D.S., Miller, A., & Gould-Kabler, C. (2017). *2017 Update to the 2016 Report on Services to Foster Children and Former Foster Children.* Baltimore, MD: The Maryland Department of Human Services.

Nadiv, S., Candelaria, M., Martoccio, T., & **Harburger, D.S.** (2016). *Kindergarten readiness in Baltimore City: The role of early care and education, barriers to success, and levers for change.* Baltimore, MD: The Institute for Innovation & Implementation, University of Maryland.

Miller, A., **Harburger, D.S.**, Unick, J., & Greeno, E. (2016). *Youth REACH MD: Phase II Findings. [Brief].* Baltimore, MD: The Institute for Innovation & Implementation, University of Maryland School of Social Work.

Lowther, J., **Harburger, D.S.**, Fields, S., Zabel, M., Pires, S.A., & Allen, K. (2016). *Partnering*

with Medicaid to Advance and Sustain the Goals of the Child Welfare System. Baltimore, MD: The Institute for Innovation & Implementation, UM SSW.

Shannahan, R., **Harburger, D.S.**, Unick, J., Greeno, E. & Shaw, T. (2016). Findings from Maryland's First Unaccompanied Homeless Youth & Young Adult Count: Youth REACH MD Phase 2 Report. Baltimore, MD: The Institute for Innovation & Implementation, UMSSW.

Harburger, D.S. & Greeno, E. J. (2016). *Thrive@25 Phase 1: Maryland's Planning Grant to End and Prevent Homelessness for Youth with Foster Care Histories on the Rural Mid-Shore.* (Final Report). Baltimore, MD: The Institute for Innovation & Implementation, University of Maryland School of Social Work.

Greeno, E., **Harburger, D.S.**, Shannahan, R., Soulé, M. (2015). *Thrive@25 Phase I Evaluation Findings.* Baltimore, MD: The Institute for Innovation & Implementation, University of Maryland School of Social Work. Fact Sheet.

Pires, S.A., Stroul, B., **Harburger, D.S.**, Boyce, S.P., Fields, S.C., & Zabel, M. (2015). *From Analysis to Implementation: A Financing Toolkit for States, Tribes, and Communities to Support and Sustain Systems of Care.* Rockville, MD: SAMHSA. Toolkit.

Mettrick, J., **Harburger, D.S.**, Kanary, P.J., Lieman, R.B., & Zabel, M. (2015). *Building Cross-System Implementation Centers: A Roadmap for State and Local Child Serving Agencies in Developing Centers of Excellence (COE).* Baltimore, MD: The Institute for Innovation & Implementation, University of Maryland School of Social Work. White paper commissioned by the Annie E. Casey Foundation.

Lieman, R.B., **Harburger, D.S.**, & Zabel, M. (2015). *The 2014 Maryland Child and Family Services Interagency Strategic Plan.* Baltimore, MD: The Institute for Innovation & Implementation, University of Maryland School of Social Work. Report.

Acuña, R., Shaw, T., Greeno, E., & **Harburger, D.S.** & the Demonstration Project Workgroup. (2015). *Maryland Unaccompanied Homeless Youth and Young Adult Demonstration Project: Phase One.* Baltimore, MD: The Institute for Innovation & Implementation, University of Maryland School of Social Work. Report.

McGarrie, L., **Harburger, D.S.**, Sulzbach, D., & Estep, K. (2015). *Enhancing Maryland's Public Behavioral Health System of Care for Children & Youth* (Rev. ed.). Baltimore, MD: The Institute for Innovation & Implementation, University of Maryland School of Social Work. White paper.

Harburger, D.S., McNear, D., Acuña, R., Nadiv, S., Greeno, E., Uretsky, M., & Zabel, M. (2014). *Baltimore City's Investments in Children and Families: A Review of Outcomes, Best Practices, and Financing for Baltimore's Promise.* Baltimore, MD: University of Maryland School of Social Work, The Institute for Innovation & Implementation. Report.

Harburger, D.S., Cosgrove, J., Zabel, M., Farrell, J., & Shaw, T. (2014). *Maximizing the Reach of Maryland's Care Management Entities: Opportunities for the Maryland Children's Cabinet.* Baltimore, MD: The Institute for Innovation & Implementation, University of Maryland School of Social Work. Brief.

Harburger, D.S., Zabel, M., Tsakalas, R., Spears, J.V., Grafwallner, R. H., & Social Impact Bond

- Workgroup. (2013). *Social Impact Bonds in Maryland* [Report to the Maryland General Assembly, House Appropriations Committee]. Baltimore, MD: Maryland State Department of Education. Report.
- Harburger, D. S.** & Zabel, M. (2013). *Sustainable financing for B'More for Healthy Babies: Commissioned paper for B'More for Healthy Babies by the Annie E. Casey Foundation, the Baltimore City Health Department, and the Family League of Baltimore City*. Baltimore, MD: The Institute for Innovation & Implementation, University of Maryland School of Social Work. Report.
- Lowther, J., Shannahan, R., Sulzbach, D., Cosgrove, J., **Harburger, D.S.**, & Zabel, M. (2013). *CHIPRA Children, Youth and Families' Crisis Response and Stabilization Report*. Baltimore, MD: The Institute for Innovation & Implementation, University of Maryland School of Social Work.
- Harburger, D.S.**, Zabel, M., & Pires, S.A. (2013). *A Good and Modern Behavioral Health System: Redesigning Kentucky's Services and Supports for Children, Youth and Young Adults and Their Families*. Baltimore, MD: The Institute for Innovation & Implementation, University of Maryland School of Social Work. White paper.
- Woodruff, K., **Harburger, D.S.**, Bertell, R., West, A., Uretsky, M., & Barth, R.P. (2013). *Evaluation of State Laws on Child Abuse and Neglect: Commissioned Paper for the Institute of Medicine*. Baltimore, MD: University of Maryland School of Social Work.
- Harburger, D.S.** (2013). *Public Sector Financing: Terms & Definitions*. The Institute for Innovation & Implementation, UM School of Social Work. Baltimore, MD: Author. Brief.
- Harburger, D.S.**, Zabel, M., & Cosgrove, J.A. (2013). *Addendum to the Report on Maryland's public and private residential treatment centers*. Prepared for the Maryland Department of Health and Mental Hygiene. The Institute for Innovation and Implementation, UM School of Social Work. Baltimore, MD: Author. Report.
- McNear, D., **Harburger, D.S.**, Zabel, M., & Grimm, G. (2012). *Overview of the Baltimore City Cradle to Career Fund Matrix & Fund Maps*. Prepared for the Annie E. Casey Foundation. The Institute for Innovation & Implementation, UM School of Social Work. Baltimore, MD: Author. Brief.
- Harburger, D. S.**, Lowther, J.R., Thomas, S., Mettrick, J.E., Farrell, J., Cosgrove, J.A., Zabel, M., Betsinger, S., & Lee, B. (2012). *A report on Maryland's public and private residential treatment centers*. Prepared for the Maryland Department of Health and Mental Hygiene in compliance with the Fiscal Year 2013 Joint Chairmen's Report, P.60. The Institute for Innovation and Implementation, UM School of Social Work. Baltimore, MD: Author. Report.
- Nadiv, S., **Harburger, D.S.**, & Sulzbach, D. (2012). *Home Visiting in Maryland: Opportunities and Challenges for Sustainability*. The Institute for Innovation and Implementation, UM School of Social Work. Baltimore, MD: Author. White paper.
- Harburger, D.S.** & Zabel, M. (2012). *An introduction to fund mapping in children and family services*. The Institute for Innovation & Implementation, UM School of Social Work. Baltimore, MD: Author. White paper.
- Sulzbach, D., Zabel, M., & **Harburger, D.** (2012). *Maryland's Care Management Model in Relation to*

Health Care Reform and Behavioral Health Integration Efforts. The Institute for Innovation and Implementation, UM School of Social Work. Baltimore, MD: Author. White paper.

Harburger, D.S. (2009). *RTC Waiver Policy Manual.* Baltimore, MD: Author. Policy Manual.

Innovations Institute, University of Maryland. (July 2009-July 2011). *Wraparound Semi-Annual State Report Series.* Prepared for the Governor's Office for Children and the Department of Health and Mental Hygiene. Semi-Annual Report.

Harburger, D., Zabel, M., Leaf, P., Barth, R., DePanfilis, D., Dodge, D., Rogers, K., Hong, M., Shaw, T., Goldman, E., Jackson, E., et al. (2008). *The Maryland Child and Family Services Interagency Strategic Plan.* Prepared for the Maryland Children's Cabinet, the Governor's Office for Children, and the Department of Juvenile Services. Strategic plan.

The Maryland Child and Adolescent Innovations Institute. (2008). *The Maryland care management model: Care coordination using high-fidelity Wraparound to support the needs and strengths of youth with complex needs and their families.* White paper.

PRESENTATIONS

Refereed Presentations

Candelaria, M., Fehringer, A., **Harburger, D.,** Hoey, E., Miller McKinney, A., Wasserman, K., & Zhu, S. (2021, January). *Analyzing Network Collaboration Growth among Community Partners Targeting Service Improvement for Urban Youth who are Substance Using, Homeless/Housing Unstable, and may be Pregnant or Parenting.* Symposium presentation at the Society for Social Work and Research Conference. [Virtual]

Candelaria, M., Zhu, S., Wasserman, K., Hoey, E., & **Harburger, D.S.** (2020, December). *Using network collaboration growth and qualitative review of relationship building activities among community partners focused on service improvement for youth who have substance misuse disorders and are experiencing housing instability.* Poster for online poster session at the AcademyHealth 2020 Annual Conference on the Science of Dissemination and Implementation Health.

Walker, J., Baird, C., Bowman, S., **Harburger, D.S.,** & Davis, D. (2018, July). *AMP/Thrive: Partnership for Enhancing Transition Facilitators' Skills in Promoting Youth Voice and Participation.* Institute Presentation at the University of Maryland, Baltimore Training Institutes, Washington, DC.

Harburger, D.S., McNear, D., & Fakelis, S. (2018, July). *Fund Mapping: Analyzing and Developing Children's Budgets at the County and Regional Level to Advance System of Care Planning, Expansion, and Sustainability.* Institute Presentation at the University of Maryland, Baltimore Training Institutes, Washington, DC.

Gould-Kabler, C., **Harburger, D.S.,** Miller, A. & Greeno, E. (2018, July). *Expanding the continuum of housing resources for young adults exiting foster care in rural communities.* Poster presentation at the University of Maryland, Baltimore Training Institutes, Washington, DC.

Harburger, D.S., Bowman, S., & Webb, L. (2018, April). *AMplementation: Implementing Achieve My Plan (AMP) Inside Five Rural Departments of Social Services to Improve Outcomes for Transition-Aged Youth.* Presentation at the Child Welfare League of America Conference, Washington, DC.

Harburger, D.S., Webb, L., & Daly, D. (2017, December). *Breaking the Mold: Foster Care Collaborations That Work!* Panel presentation at the Maryland Association of Counties (MACo) Winter Conference, Cambridge, MD.

Bradley, M.C., **Harburger, D.S.**, Greeno, E., & Clary, E. (2017, May). *Learning Together to Prevent Youth Homelessness*. Panel presentation at the APHSA National Health and Human Services Summit, Baltimore, MD.

Harburger, D.S. (2016, October). *Ending & Preventing Youth Homelessness in Maryland: Thrive@25 and Youth REACH MD*. Panel presentation at the Association for Public Policy and Management Fall Research Conference, Washington, DC.

Greeno, E.J., Lee, B.R., **Harburger, D.**, & Uretsky, M.C. (2016, January). *Well-being and psychosocial function of youth in-care and young adults with foster care histories: Implications for practice*. ePoster presented at the Society for Social Work and Research 20th Annual Conference, Washington, D.C.

Sulzbach, D. & **Harburger, D. S.** (2014). *Leveraging Financing Opportunities to Sustain and Expand Systems of Care: The Affordable Care Act and Title IV-E Demonstration Waivers*. Workshop at the Georgetown University Training Institutes, Washington, DC.

Pires, S., Anderson, N., Dowd, B., **Harburger, D.S.**, McCrary, D., & Simons, D. (2012). *Care management entities: Improving the quality and cost of care in the context of health reform*. Institute at the Georgetown University Training Institutes, Orlando, FL.

Harburger, D.S. & Sulzbach, D. (2010, 2011). *Maryland: Our Many Systems*. Presentation to the Youth Track at the Maryland System of Care Training Institutes, Baltimore, MD.

Harburger, D.S., Malat K., & Zachik, A. (2010). *RTC Waiver: Community Treatment and Support for Maryland's Children and Youth with Intensive Mental Health Needs*. Presentation at the Mental Hygiene Administration's Annual Conference, Baltimore, MD.

Harburger, D.S., Malat, K. & Arriaza, P. (2010). *Home- and Community-Based Services: Becoming an RTC Waiver Provider and Other Opportunities for Providers*. Presentation at Maryland's System of Care Training Institutes, Baltimore, MD.

Invited Presentations

Manley, E., **Harburger, D.S.**, Collins, K., Rieger, P., & Pilgrim, H. (2021, June). *Integrating effective residential interventions within a system of care*. Training Institutes Live! Presentation, The Institute for Innovation & Implementation. [Virtual]

Harburger, D.S. (2021, Various Dates April-June). *Quality Service Reform Initiative Vision Document*. Presentation to the Governor's Office of Youth & Victim Services; Department of Human Services' Outcomes Improvement Steering Committee; Maryland Association of Social Services Directors and Affiliates; Baltimore County Health Department; Local Management Boards & Local Care Teams; Maryland Association of Behavioral Health Authorities; Maryland Behavioral Health Administration Executive Team; Community Behavioral Health Association Children's Learning Community; Social Services Administration Advisory Board. [Virtual]

- Harburger, D.S.** (2021, January). *Update on the Quality Service Reform Initiative (QSRI)*. Presentation to the MARFY Executive Council, Baltimore, MD. [Virtual]
- Harburger, D.S.** & Schober, M. (2020, May). *Medicaid, Title IV-E, and SSBG-Oh My! An introduction to federal child welfare financing*. Presentation to the Maryland Association of Resources for Families and Youth Executive Committee, Baltimore, MD. [Virtual]
- Schober, M. & **Harburger, D.S.** (2019, September). *Federal financing developments to support treatment for substance use disorders*. Presentation at the National Wraparound Implementation Academy, Baltimore, MD.
- Harburger, D.S.** (2019, September). *The Family First Prevention Services Act: A Strategy for Sustainable Financing for Wraparound?* Presentation at the National Wraparound Implementation Academy, Baltimore, MD.
- Harburger, D.S.** (2019, January). *Maryland's Child- and Family-Serving Systems*. Macro Social Work Symposium, University of Maryland School of Social Work, Baltimore, MD.
- Gilboa, D., Abrams, R., Fisher, L., **Harburger, D.S.**, & Rosenberg, A. (2018, March). *Plenary: Meeting the Needs of Camp Parents: A Panel with Ask Dr. G*. Leaders Assembly 2018, Baltimore, MD.
- Harburger, D.S.** & Bowman, S. (2018, January). *Maryland's Youth At-Risk of Homelessness Implementation Grant to End and Prevent Homelessness for Youth with Child Welfare Histories on the Rural Mid-Shore*. Presented to Youth At-Risk of Homelessness Grantees. [webinar]
- Harburger, D.S.** & Wasserman, K. (2017, November). *System of Care 101*. Presentation to the Carroll County E-SMART System of Care Grant Leadership Team, Westminster, MD.
- Harburger, D.S.** & Walker, J. (2017, November). *Preparing to Become a Medicaid Provider*. Presented to New Jersey Family Support Organizations, Freehold, NJ.
- Stocksdale, B. & **Harburger, D.S.** (2017, October). *Child Welfare, Older Youth & Homelessness*. Presentation to the Joint Committee on Ending Homelessness, Maryland General Assembly, Annapolis, MD.
- Harburger, D.S.** (2017, October). *Grant Writing at The Institute: An Orientation*. Presented to faculty and staff at The Institute for Innovation & Implementation, University of Maryland School of Social Work, Baltimore, MD.
- Harburger, D.S.** & Schober, M. (2017, September). *Rate Setting for Wraparound & Peer Support*. Presentation at the National Wraparound Implementation Academy, Baltimore, MD.
- Harburger, D.S.**, Masselli, B., & Walker, J. (2017, September). *Policy Considerations for Youth and Family Voice in Systems of Care*. Presentation at the National Wraparound Implementation Academy, Baltimore, MD.
- Harburger, D.S.** (2017, January). *How to Solve a Problem We Don't Always See: Ending and Preventing Youth Homelessness*. Panel presentation for the Howard University School of Social Work, Washington, D.C.

- Harburger, D.S.** (2016, December). *Rate Essentials for Family Organizations & How to Know if the Rate Proposed Will Actually Cover Your Costs*. Webinar presentation for Nebraska family organizations for the TA Network for Children's Behavioral Health.
- Harburger, D.S.** (2016, September). *So, How Much Does it Cost? Rate Setting Essentials*. Presentation at the National Wraparound Implementation Academy, Rockville, MD.
- Harburger, D.S.** (2016, July). *Youth REACH MD*. Presentation to the Joint Committee on Ending Homelessness, Maryland General Assembly, Annapolis, MD.
- Anthony, B.A., Keegan, K., Zabel, M. & **Harburger, D.S.** (2015, November). *The Ethics of Evidence-Based Practice in Community-Based Care with Children and Families*. Continuing Education Seminar at Kennedy Krieger Institute, Baltimore, MD.
- Harburger, D.S.** (2015). *Thrive@25 and Youth REACH MD: Ending and Preventing Homelessness for Maryland Youth*. Keynote speech at the AIRS/City Steps Breakfast Event, Baltimore, MD.
- Pires, S.A., Fields, S., & **Harburger, D.S.** (2015). *Briefing on Medicaid Issues and Work Related to Children with Significant Needs*. Presentation to staff of the Annie E. Casey Foundation, Baltimore, MD.
- Harburger, D.S.** & Sulzbach, D. (2015). *Financing Children's Mental Health in Maryland 101*. Presentation to the Prince George's County, Maryland System of Care Planning Grant Steering Committee, Largo, MD.
- McNear, D., Acuña, R., & **Harburger, D.S.** (2015). *Prince George's County's Investments in Children & Families: A Review of Financing for Prince George's County Department of Health: Cradle to Career and Behavioral Health Fund Mapping FY2011, 2013, & 2015*. Presentation to the Prince George's County, Maryland System of Care Planning Grant Steering Committee, Largo, MD.
- Harburger, D.S.** (2014). *Policy Writing with a Purpose: Finding Your Inner Wonk*. In-Service Professional Development Training for The Institute for Innovation & Implementation, University of Maryland School of Social Work.
- Walker, J., Pires, S.A., & **Harburger, D.S.** (2014). *Basics of Rate-Setting for Family-Run Organizations*. Presentation for the Family-Run Organization Implementation Exchange, The Technical Assistance Network for Children's Behavioral Health, Baltimore, MD.
- McNear, D., **Harburger, D.S.**, & Zabel, M. (2013). *Overview of Baltimore City FY 2011 "Cradle to Career" Fund Matrix & Fund Maps: School Readiness, Grade-Level Reading, & Transition-Aged Youth*. Presentation to the Mayor's Pay for Success Workgroup, Baltimore, MD.
- McNear, D., Grimm, G., **Harburger, D.S.**, & Zabel, M. (2012). *Baltimore City FY 2011 "Cradle to Career" Investments*. Presentation to the Annie E. Casey Foundation, Baltimore, MD.
- Harburger, D.S.**, Mills, T., Pires, S.A., & McNeal, N. (2012). *Mental health and behavioral health*. Presentation to the CMS CHIPRA Quality Demonstration Grant All-Grantee Call.
- Harburger, D. S.** (2012). *Ensuring Sustainability: Maryland's Development of a 1915(i) State Plan*

Amendment for Children. Presentation to the CHCS CHIPRA Learning Collaborative, Baltimore, MD.

Harburger, D.S. (2011). *A Brief Introduction to Maryland's Children's Health Insurance Program Reauthorization Act (CHIPRA) Quality Demonstration Program: Care Management Entities for Children With Serious Behavioral Health Needs.* Presentation to the Maryland Care Management Entity Stakeholders' Council, Annapolis, MD.

Harburger, D.S., Mills, T., & Vucicivec, M. (2011). *Maryland-Georgia-Wyoming Collaborative: Care Management Entities for Children with Serious Behavioral Health Needs: A CHIPRA Quality Demonstration Grant.* Presentation to CMS CHIPRA Quality Demonstration Grant All-Grantee Call.

Grimm, G. & **Harburger, D.S.** (2011). *Financing Care Management Entities and Wraparound in Maryland.* Webinar presentation to the Medicaid Waivers Learning Community.

Harburger, D.S. (2010). *Care Management Entities and the RTC Waiver: Opportunities to Prevent Voluntary Placements.* Presentation at the Voluntary Placement Agreement Summit, University of Maryland School of Social Work, Baltimore, MD.

Harburger, D.S. (2010-2012). *Maryland State Update to the CHIPRA Learning Collaborative.* Ongoing presentation to the CHIPRA Learning Collaborative (MD, GA, WY & CHCS), updated prior to each meeting.

Harburger, D.S. and Lowther, J. (2010). *Wraparound Policy Manual Booster Training to Care Management Entities.* Training to Care Management Entity Staff in Baltimore, Rockville, and Salisbury, MD.

Harburger, D.S. (2009). *Provider Enrollment Training for Care Management Entities.* RTC Waiver Provider Enrollment Training to Care Management Entities, Baltimore and Annapolis, MD.

Harburger, D.S. (2009). *RTC Waiver 101.* RTC Waiver Policy Manual Training to Care Management Entities and Core Service Agencies, Baltimore and Annapolis, MD.

Harburger, D.S. (2009). *RTC Waiver Training for Core Service Agencies.* Policy training for CSAs, Baltimore and Annapolis, MD.

Harburger, D.S. (2009). *The RTC Waiver: What Does It Mean To Me As A Provider?* Presentation at the Washington County (MD) System of Care Training.

Harburger, D.S. (2008). *Maryland's 1915(c) Psychiatric Residential Treatment Facilities Demonstration Project Waiver: Building on Maryland's Systems of Care & Child & Adolescent Home- and Community-Based Programs.* Presentation to CMS PRTF Demonstration Grantee Meeting, Annapolis, MD.

TEACHING

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| 2019 | <i>Resume Writing & Job Applications.</i> Macro Student Union Seminar, University of Maryland School of Social Work. Spring Semester 2019; Fall Semester 2019. |
| 2017 | <i>Skill Development Series: Writing.</i> Presented to faculty and staff at The Institute for |

Innovation & Implementation, University of Maryland School of Social Work, Baltimore, MD.

2017- *Children & Social Services Policy. (SOWK 715).* University of Maryland School of Social Work. Fall Semester 2017; Spring Semester 2018; Spring Semester 2019; Spring Semester 2020; Fall Semester 2020; Spring Semester 2021; Fall Semester 2021.

2015 *The Ethics of Evidence-Based Practice in Community-Based Care with Children and Families.* Continuing Education Seminar at Kennedy Krieger Institute, Baltimore, MD. Co-taught with B.A. Anthony, K. Keegan & M. Zabel.

2012, 2018 *How to Write a Policy Brief that a Policy Maker Will Read.* SOWK 715, Child and Social Services Policy, University of Maryland School of Social Work. Guest Lecturer.

PROFESSIONAL AND COMMUNITY SERVICE ACTIVITIES

The Institute, Subject Matter Expert, State of West Virginia and the United States Department of Justice

2020- Treatment Foster Care, Residential Interventions

Maryland Department of Human Services, Integrated Project Management Team

2020 Quality Service Reform Initiative Request for Proposals Team

The Technical Assistance Network for Children's Behavioral Health Faculty

2015, 2016, Innovations in Medicaid Managed Care Meeting

2017

2016 Quality Collaborative on Improving the Use of Psychotropic Medication for Youth in Residential Treatment Facilities

Proposal Review Team

2015, 2016, 29th Annual Research & Policy Conference on Child, Adolescent, & Young Adult

2017, 2018 Behavioral Health, University of South Florida

Grant Review Team

2012 Administration on Children, Youth and Families, U.S. Department of Health and Human Services

Board Membership

2018-2021 School-Family Council, The Mount Washington School, Baltimore, MD

2017- Jewish Volunteer Connection, a Program of The Associated: Jewish Community Federation of Baltimore

2004-2005 Governor's Appointment to the State Citizen's Review Board for Children, Baltimore, MD

Committee Membership

2021 The Associated: Jewish Community Federation of Baltimore's NewCo Transition Committee

- 2020;
2016-2018 Baltimore J Camps Camp Committee
- 2019-2021 Maryland Center for Excellence in Foster Family Development Steering Committee
- 2019-2021 Maryland Center for Excellence in Foster Family Development Advisory Committee
- 2018- Maryland Outcomes Improvement Steering Committee
- 2015-2016 Baltimore City Department of Social Services, Health Services Advisory Committee
- 2014- Maryland Outcomes Improvement Steering Committee (formerly the Title IV-E Waiver Demonstration Project Steering Committee), Maryland Department of Human Services
- 2014-2016 Maryland Title IV-E Waiver Demonstration Project Advisory Council

Leadership Position

- 2020 Chair, Baltimore Community Mitzvah Week, December 20-25, 2020 (JVC Baltimore)
- 2019-2021 Troop Leader, Mt. Washington Brownie Troop 1130
- 2019 Chair, Baltimore Community Mitzvah Day, December 24-25, 2019 (JVC Baltimore)
- 2017-2019 Assistant Troop Leader, Mt. Washington Brownie Troop 1130

UNIVERSITY AND SCHOOL OF SOCIAL WORK SERVICE

- 2021- Member, Protocol Development Committee, The Institute for Innovation & Implementation, UMB School of Social Work
- 2020- Member, Policy Curriculum Committee, UMB School of Social Work
- 2020- Member, Equity & Social Justice Committee, The Institute for Innovation & Implementation, UMB School of Social Work
- 2012- Member, Executive Leadership Team, The Institute for Innovation & Implementation, UMB School of Social Work
- 2011-2015 SSW Team Captain, NAMIWalks Baltimore
- 2010-2016 Lead Community Service Activities, The Institute for Innovation & Implementation
- 2009- Member, Alumni Admissions Review Panel, UMB School of Social Work
- 2008-2010 Member, Grandparent Family Connections Advisory Group